

## SUPERVISOR'S NOTATION

| 1. NAME:            | 2. DATE: |
|---------------------|----------|
| Sgt. James P. Flynn | 09/18/01 |
|                     | <u> </u> |

RE: Annual Employee Performance Review, Tpr. Land, dated 09/17/01

The subject EPR was prepared by Corporal Thomas Sullivan, a member under your command, and submitted to you for your review <u>prior</u> to presentation to Trooper. The EPR does not accurately reflect Trooper work performance during the assigned rating period [Sept. 2000 to August 2001] and is inaccurate in its assessment that, overall, Trooper is considered "Commendable." This report should never have been approved by you, as is.

### Category #2 - Work Results

Trooper was assigned a rating of "commendable" and the comment of "... if the total number of vehicle contacts were combined, Tpr. would probably be one of the highest at the Pocono station." This is simply not accurate. Compared to the other station members, during the same period, Trooper was average. In fact, during most of the current evaluation period Trooper was below average in total contacts.

A more realistic assessment of Trooper work results indicates the following facts:

-For the first 9 months (75% of the rating period) Trooper (Traffic Enforcement productivity was below station averages. On a monthly average, he wrote:

|                   | 1 <sup>st</sup> nine mos. | Station Avg. |
|-------------------|---------------------------|--------------|
| Traffic Citations | 17.3                      | 27.6         |
| Written warnings  | 13.5                      | 10.4         |
| Motorist Assists  | 3.2                       | 2.8          |
| TOTAL CONTACTS    | 34.0                      | 40.8         |

In April or May, 2001, based on a conversation with the Troop T, Commanding Officer, I directed you to NOT schedule Trooper for any additional voluntary, construction overtime until his statistics, particularly in the area of traffic enforcement, improved. Only after being removed from the overtime list did Trooper increase his productivity. His traffic arrests for the last three months vaulted from 17.3 per month to 42.7; likewise his Written Warnings and Motorist Assists virtually doubled. As a Station Commander, this should indicate to you that Trooper had the necessary skills, abilities, and job knowledge to have done this all year long. However, he chose to be less productive that the other station members and only responded to ensure he would be scheduled for overtime. This is not "commendable" work results.

# Video Deposition of Thomas F. Traister

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SHEET 34 PAGE 133
                                       PAGE 135
                  of the premium 1 instruction for someone to don't
       work
              one
                                     2 give him overtime until he gets
 2 holidays.
 3 Q: OK and they automatically get 3 better or give him overtime. You
 4 double time or whatever it would 4 know he deserves overtime. I mean
 5 be?
                                      5 do you show favor or.
 6 A:
       Yes sir
                                       A:
                                           Me personally
 7 Q: OK then let's just talk about 7 Q: .You or yes, you
 8 regular voluntary overtime. How 8 A: I do not get involved in
                                                                      the
 9 how does the assignment of that 9 operation or the assignment
                                                                       of
10 work? Do do Troopers have to 10 overtime.
11 compete for it? Do you have a 11 Q:
12 problem you know people not working 12 A: My only rule to my.
13 enough overtime? Describe that for 13 Q:
14 me?
                                    14 A: .My only rule to my Station
        The bulk of our voluntary 15 Commanders is that of those members
16 overtime at Troop T at least in the 16 that you're giving it to, make sure
17 Eastern Section, is construction 17 they have an equal opportunity,
18 overtime.
                                    18 each
                                               member
                                                        qets
                                                              an
                                                                    equal
19 Q: Is that, what does that mean? 19 opportunity to get it.
20 This is the Trooper who sits by the 20 Q: OK here's a document marked as
21 construction site?
                                    21 Exhibit 7. This is; this is a
22 A: Sits at the construction site 22 supervisor's notation.
23 with the red lights and flashers 23 this is issued to James
24 on.
                                     24 correct?
25 Q:
        They deserve their money for 25
                                                  MR. MARCECA:
                                                                 Changing
  PAGE 134
                                       PAGE 136
                                      1 tape; 2 o'clock; changed tape 2,
 1 doing that.
 2 A: .That is entirely up to the 2 side 2.
 3 discretion of the Station Commander
                                                 MR. OSTROWSKI: OK this
                                      4 is a supervisor notation that you
 4 how to delve that out.
 5 Q: OK and and your experience is 5 prepared for Sergeant Flynn,
6 that something that Troopers, that 6 correct?
7 there's more overtime than there 7 MR. TRAISTER: Yes
8 are Troopers who want it or there 8 Q: OK and did Sergeant Flynn have
9 are more Troopers than overtime to 9 continuing problems in this area
                                     10 whatever it was that you're you're
10 go around?
11 A: It comes and goes in cycles. 11 communicating to him about an EPR
12 Right now, there's more Troopers 12 for Trooper dated 9/17/01?
13 than there is overtime. | 13 I mean did he have a continuing
                                  14 problem in this area?
14 Q: OK
15 A: Next year like we've had in 15 A: He has had problems off and
16 the past there's a big project so I 16 on.
17 would anticipate more overtime than 17 Q: OK so so this, this is dated
18 Troopers want it. They'll have to 18 9/18/01 and this this would not
                                    [19 have been purged is that because he
20 Q: And now and and
19 not order but.
                                    20 has had continuing problems in this
21 A: .ask.
                                     21 area? OK
22 Q: Is overtime used as as a 22 A: I'm not sure if I still have
23 carrot and the stick in in the 23 this notation.
24 personnel administration of 24 Q: OK now on the bottom of that
25 Troopers? I mean you might give an 25 it says in April or May 2001 based
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Video Deposition of Thomas F. Traister

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SHEET 35 PAGE 137
                                       PAGE 139
1 on a conversation with Troop T 1 Q: OK and do you know that
 2 Commanding Officer I directed you 2 November 18, 2003 was the date of
 3 to not schedule Trooper for 3 the call backing call box incident?
            additional voluntary 4 A: I believe that's correct.
5 construction overtime until his 5 Q: OK are you the subject of an 6 statistic particularly in the area 6 ongoing BPR relating to that call 7 of track traffic enforcement 7 box incident?
8 improved. That's your statement 8 A: Not that I'm aware of
                                     9 Q: OK but Sergeant Foose is
 9 correct?
                                    10 correct?
10 A: Yes sir
11 Q: OK I derive from that that you 11 A: Yes sir
12 testified falsely about two minutes 12 Q: OK and this is a Duty Roster
13 ago. Is there any reason why I 13 for for for what, for the range?
14 should not derive, why I should not 14 Or is this is.
15 reach that conclusion? | 15 A: It's for the entire King of
16 A: I was merely passing along 16 Prussia Barracks for that day.
17 this assignment from the Commanding 17 Q: OK is your name is on here?
18 Officer.
                                    18 Is it?
19 Q: OK but you say you; but you 19 A: Yes
20 didn't say I'm merely passing along 20 Q: OK and it's on that first page
21 this assignment. You say I 21 right?
22 directed correct?
                                    22 A: Yes
23 A: Correct
                                    23 Q: OK OK now when you testified
                                    24 earlier that you were in Highspire
24 Q: OK
        Based well you gotta read 25 that day correct?
25 A:
  PAGE 138
                                       PAGE 140
 1 before it.
                                     1 A: I testified I though I was in
                                     2 Highspire.
 2 Q: OK
 3 A: Based on a conversation with 3 Q: OK but or that you either you
                                     4 were in Highspire or you that you
 4 him
                                     5 were off of work or something that
 5 Q: OK
 6 A: I'm directing him
                                    6 day, correct?
 7 Q: OK now then here's a; here's 7 A: Yes
 8 Exhibit 8. I'm sorry. Now this, 8 Q: But you were on the firing
 9 all these documents refer to the 9 range doing qualifying that day,
10 call box incident and actually 10 correct?
11 you're on the page that I was going 11 A: I don't recall specifically
                                    12 that I was, but if it's on here, I
12 to start with.
                                    13 would tend to believe that yes I
13 A: OK
14 Q: And that, do you recognize 14 was there. I don't have an
15 the; I think let me have that? 15 independent recollection of.
16 Actually let me have that sticker 16 Q: Well L-T T-R-A-I-S-T-E-R
17 over there? OK it would be one, 17 MS YERGER: Oh wait, can
18 two, three, four the fifth and 18 you say those again please?
19 sixth page of that document. And I 19 MR. OSTROWSKI: L-T space
20 have that before you correct? | 20 T-R-A-I-S-T-E-R then T-H-O-M-A-S
                                    21 then F that's you, right?
21 A: Yes sir
22 Q: OK do you recognize what that 22 MR. TRAISTER: Yes
                                    23 Q: OK shift 7:30 to 1530 is that
23 is?
24 A: It's a Daily Duty Roster for 24 your normal shift?
25 November the 18th, 2003.
                                    25 A:
                                            Yes
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| DESK MEMUHANDUM                           |      |       |          |                    |         |               |           |     |  |  |  |  |
|---|------|-------|----------|--------------------|---------|---------------|-----------|-----|--|--|--|--|
| SUBJECT                                   |      |       | 161      | De)                |         |               |           |     |  |  |  |  |
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| DATE SENT                                 |      |       |          | DATE NEBDED        |         |               |           |     |  |  |  |  |
| PLEASE<br>CALL:                           |      | APPR  | DVAL.    |                    |         | SEE ME        |           |     |  |  |  |  |
| RETURNED YOUR CALL                        |      | AS FE | EQUESTED |                    | COMMENT |               |           |     |  |  |  |  |
| INFORMATION & FILE                        |      | PRER  | ANE REPU | / REPORT           |         | NOTE AND RETU | NETURN    |     |  |  |  |  |
| NECESSARY ACTION                          |      | SIGN  | ATURE    |                    |         |               |           |     |  |  |  |  |
| RECEIVED BY                               | DATE |       |          |                    | TIME    |               |           |     |  |  |  |  |
| ROUTE                                     | RATT | IAL   | DATE     | PK                 |         | INITIAL       | DATE      |     |  |  |  |  |
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| M56SAGE:                                  |      |       | <u> </u> |                    |         |               | L         |     |  |  |  |  |
| e porté w/                                | · /  | . W   | ma       | on o               | 3,      | 11/03         |           |     |  |  |  |  |
| SPOKÉ W)<br>RE: BPR ON                    | P    | ه س   | TA       | SYSTE              |         |               | 4         |     |  |  |  |  |
| RC. MIC                                   | ,    |       | , A      | NURBU              | l –     | nue           | eny<br>Hu | n.l |  |  |  |  |
| RE: GPR ON<br>03/24/03 W/<br>ETATED HE SU | 16   | 32    | it h     | AUT. 10            | SP      | SAK "         | 3/140     | 4   |  |  |  |  |
| HE SID NOT RE                             | 10   | ES    | Tr       | 2.                 | _       | المدر         | , D.Q.    |     |  |  |  |  |
| TAW OFFICER A                             | -du  | W     | ĒΦ       | THAT               | HR      | 170           | 70        |     |  |  |  |  |
| THE OFFICER A                             | 1    |       | _        |                    |         |               |           |     |  |  |  |  |
| BE INTERVIEWED                            |      |       |          |                    |         |               |           |     |  |  |  |  |

TheNewspaper.com editor's note:

BPR = Bureau of professional Responsibility, which conducts internal reviews. The document shows two superior officers -- a sergeant (the author) and a corporal -- spoke with a rank-and-file trooper regarding a pending quota investigation before the investigators had a chance to speak to the trooper.



From:

Traister, Thomas [ttraiste@paturnpike.com]

Sent:

Tuesday, June 10, 2003 9:33 AM

To:

OIC T7; Flynn, James P

Subject: Truck Month

# \*\*REMINDER\*\*

As you already know, the Captain is looking for some good stats for truck enforcement this month. Please don't wait until June 31 to get an idea of how your stations are doing so far.

Remember, the "Be creative- Utilize PTC trucks, Civilian Clothes Patrol, etc." advice from the old man.

Please remind your corporals to stress this at each roll call. Citations, Written warnings, Faulty equipment notices, whatever will generate some enforcement stats. Everyone should be on-board and helping out.

Lleutenant Thomas F. Traister Pennsylvania State Police Troop T, King of Prussia ☎ (610) 292-3754 ☒ Traiste@PaTurnoike.com



# SUPERVISOR'S NOTATION

J. THIS IS TO ADVISE YOU Trooper

08/01/03

2. DAFE

contacts is approximately 41. Your lack of effort cannot go unnoticed. If you require further supervision During the month of July 2003, you had two patrol contacts. You also had 118 his of patrol duty as in order to bring your statistics in line with other members of the Station, it will be provided for you. listed on your 10 day reports. Troop T's mission is Traffic Enforcement. The station average for

5. BADIGE NO. IIF APPLICABLE

PENNSYLVANIA STATE POLICE BUREAU OF TECHNOLOGY SERVICES

TPR #

D A I L Y A C T I V T Y S Y S T E M MONTHLY ACTIVITY SUMMARIES BY INDIVIDUAL FOR 2001 IRDDP T (2280) - POCONO

PAGE 3841 04/17/2002 PA40081-2

■ JOB/ASSIGNMENT - PATROL BADGE #

| STATION<br>APR MAY JUN 20TR JUL AUG SEP 30TR OCT NOV DEC 40TR YR TOT IND/AVG AVERAGE | 73 85 56 214 57 83 52 192 56.8 | 7 1 10 1 4 2 7 33 3.7 4.   | 15.  | -  | 13 33 3.7 4   | 11.  | 8 2 9   | 221 163 604 164 209 120 493 1521 169.0 170. |            | 3 1 4 1 1 3 15 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8                   | 2 2 0 0  | 33                                  |   | 4 10 2 3   | 19 10 36 16 8 3 27 73 8.1 1 |   |
|--|--------------------------------|--|--|--|---|--|---|---|------------|--|--|-------------------------------------|---|--|-----------------------------|---|
| - 1  | 92                             | 7  | 42   | 15   | 13  | 33   | 32  | 93  |            | <b>ල</b> ග   | -  | 05                                  | - | ٠. ٧   | 27                          | K |
|  |                                | 1  | œ  | - 6  | <b>-</b> .  |  | æ   | 1   |            | - <del>-</del>   | -  | 1                                   | - | ,  | m                           |   |
|  | . 83                           | 4  | 16   | 7-   | 4   | 98   | 8   | 1   |            |  |  | 41                                  |   |  | 0                           |   |
| 1.   | 57                             | -  | 18   | 7  | <b>ω</b>  | 20<br>40   | 91  |   |            |  |  | 34                                  |   | ,  | 16                          |   |
|  | 214                            | 0  | 40   |  | 13  | 34   | 16  | 604   |            | 4  |  | 97                                  |   | ç  | 36                          |   |
|  |                                |  | 12   |  | 4   | ł  |   | 163   |            | ₹,   | 3.75   | 34                                  |   | , A  | õ                           |   |
| MAY  | 85                             | 7  | 9  |  | ft.   | 22   |   | 221   |            | e  |  | 33                                  |   | ď  | 6                           |   |
| APR  | 73                             | 2  | 12   |  | 4   | 102  | 91  | 220   |            |  |  | 30                                  |   | e.   | _                           |   |
| 1QTR   | 169                            | ē -  | 30   |  | 7.  | 102  | 24  | 424   |            | <b>∞</b> −   | -  | 78                                  |   | 7  | 0                           |   |
| MAR 10TR   | 56                             | ເກ : <del> −</del>   | <u>£</u>   |  | 2   | 37   |   | 136   |            | ಬ <del>-</del>   |  | 30                                  |   | c  | 4                           |   |
| FEB  | 58                             | +-   | 4  |  | 2   | 37   | 24  | 152   |            | -  |  | 37                                  |   | -  | 4                           |   |
| OAN  | 55                             | ō  | ო  |  | ω <b>t</b>  | 26<br>26   |   | 136   |            | 7  | 4-   | 11                                  |   | i.   | 2                           |   |
| SGINH  | ROL DI                         | ACCIDENT INVESTIGATION SUPPLEMENTAL ACC. INVEST 0.R. 325 SERVICE | GARAGE INVESTIGATION RADAR DUTY WEJGHT DETAIL DUTY | MCSAP DUTY PRELIMINARY CRIMINAL INV SUPPLE/CRIMINAL INVEST | BACKGROUND INVESTIGATION<br>COURT ATTENDANCE<br>WARRANT SERVICE | SPECIAL ASSIGNMENT<br>DESK AND COMMUNICATIONS<br>COMMUNITY SERVICE | TRAINING<br>SUPERVISION ADMINISTRAT<br>SUPERVISION FIELD DUTY | **** TOTAL HOURS ****                       | ACTIVITIES | ACCIDENT INVESTIGATIONS SUPPLE/ACCIDENT INVEST. PRELIMINARY CRIMINAL INV | SUPPLE/CRIMINAL INVEST INTELLIGENCE MEMORANDUMS BACKGROUND INVESTIGATION | TRAFFIC ARRESTS TRAFFIC ARRESTS DUI |   | CRIMINAL ARR MISD/FELONY MCSAP ORIVER/VEH INSP. MDTORISTS ASSISTED | WARNING NOTICES ISSUED      |   |

ALSO ADVISED LEVELS ACC BOTABLE

ENTROCEME OF

STATIONS DOTY REDUILEURITS 0

STATISTICS FALL COUTHING

ADVISEN